

ANNUAL REPORT

2018

Partners in
Development



ANNUAL REPORT 2018



ANNUAL REPORT

2018

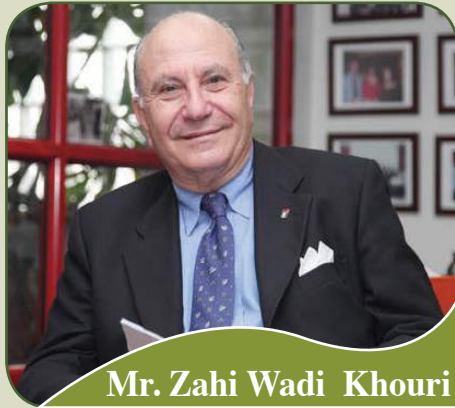
Towards a More Effective and Sustainable Civil Society



Table of Contents

Foreword by Chairman of the Board	4
Message from the NDC Director	5
About NDC	6
Vision	7
Mission	7
Objectives	7
Values	8
The NDC General Assembly	10
Continuous Achievements on the Ground	12
Projects in the Spotlight	14
Men and Women for Gender Equality Project	17
Success Stories	24
Our Partners	30
NDC Donors in 2018	34
Financial Statements and Expenditure	35
NDC Memberships in Local, Regional and International Networks and Unions in 2018 ...	40

Foreword by Chairman of the Board



Mr. Zahi Wadi Khouri

“Throughout the past years, the Center has played a pioneer and effective role in the socio-economic development process in Palestine through the provision of the necessary support to the civil sector in an effort to advance non-governmental organisations and enable them to enhance the effectiveness and sustainability of the Palestinian civil society”.

Palestine has always enjoyed the presence of a thriving, dynamic and agile civil society that shoulders great responsibilities towards the development of vital sectors like health, education, and culture. As such, it was necessary to build on this uniqueness through the utilisation of a developmental framework, facilitate capacity development and enhance performance to achieve social and developmental impact.

Since its establishment thirteen years ago, the NGO Development Center (NDC) sought to become an incubator for developmental work in Palestine. Throughout the past years, the Center has played a pioneer and effective role in the socio-economic development process in Palestine through the provision of the necessary support to the civil sector in an effort to advance non-governmental organisations and enable them to enhance the effectiveness and sustainability of the Palestinian civil society.

Over the past years, the NDC has played a pivotal role in developing the Palestinian NGO sector through its participatory and comprehensive collaboration with the four major NGO networks and unions in Palestine, as well as strategic partnership with the Palestinian Authority, Palestinian NGOs, international donors and beneficiaries to contribute to the realisation of sustainable development. This reflects NDC’s holistic approach towards sustainable development and integrated financing resources, which serves as an optimal example of NDC’s understanding of development as an integrated process that extends from the provision of services through access to rights and governance.

Together with its partners, the NDC was able to achieve remarkable accomplishments to support Palestinian NGOs and benefit the Palestinian people. The NDC received a grant from the World Bank to implement the “Gaza Emergency Cash for Work and Self-Employment Support” project. Within the context of decreasing financial support to the Palestinian National Authority by international donors and increasing unemployment and poverty rates, this project targets unemployed youth by providing them with short-term income and increasing access to internet-enabled self-employment opportunities.

With 2018 coming to a close, the NDC has implemented a number of vital and significant projects that sought to empower Palestinian NGOs and provide them with the needed support to fulfil their roles and uphold their responsibilities towards the Palestinian society. NDC continues to enhance the capacity of NGOs to more sustainably deliver services and contribute to socioeconomic development.

Message from the NDC Director



Mr. Ghassan Kasabreh

“The past year was characterised by determination, entrepreneurship, upholding responsibility and partnership, which NDC takes pride in being the compass of its work. We were able, at the NDC, to contribute to enhancing the efforts of Palestinian NGOs towards the achievement of comprehensive and sustainable development that brings together capabilities and consolidates efforts towards a single goal.”

Despite the tremendous political and economic challenges witnessed during the past year, I am pleased to share with you NDC’s achievements in 2018. This annual report presents many vital projects that were implemented by the NDC and significantly contributed to support and empower the civil society, including organisations, networks and unions.

These projects were implemented with partner institutions in line with the strategic plan endorsed by NDC’s Board of Directors (BoD). The support given by the BoD was instrumental in the implementation of the strategic plan; this support stemmed from the BoD’s belief in the vision and mission of the Center to continue to support and develop Palestinian NGOs and enhance their performance to deliver quality services that meet the needs of the Palestinian people in various areas, especially marginalised ones.

The past year was characterised by determination, entrepreneurship, upholding responsibility and partnership, which NDC takes pride in being the compass of its work. We were able, at the NDC, to contribute to enhancing the efforts of Palestinian NGOs towards the achievement of comprehensive and sustainable development that brings together capabilities and consolidates efforts towards a single goal.

The projects implemented by NDC have had significant impact on the various components, segments and institutions of the Palestinian society, alongside garnering the trust and appreciation of the local and international partners. One of the main achievements of 2018 was signing the agreement with the World Bank for the “Gaza Emergency Cash for Work and Self-Employment Support” Project, which is in harmony with the Palestinian National Policy Agenda 2017-2022 in promoting comprehensive development and poverty reduction. The developmental objective for this project is to provide the target youth in Gaza with short-term income support and increased access to internet-supported self-employment opportunities.

About NDC

The NGO Development Center (NDC) is the largest Palestinian organization of its kind working hand-in-hand with Palestinian NGOs and community development organizations to improve the delivery of services in unserved and underserved areas to marginalized segments of society and build a more efficient and responsive Palestinian civil society. Our programs and grants empower Palestinians to help Palestinians by providing NGOs the skills, tools and funds required to address social needs and promote self-reliance amidst poverty.



Vision

External :

A free Palestine where human dignity is preserved, and where social justice prevails with the active participation of civil society in order to effect positive impact in the process of comprehensive development.

Internal :

The NDC is a leading institution, an incubator of developmental action, and a provider of holistic support to the NGO sector.

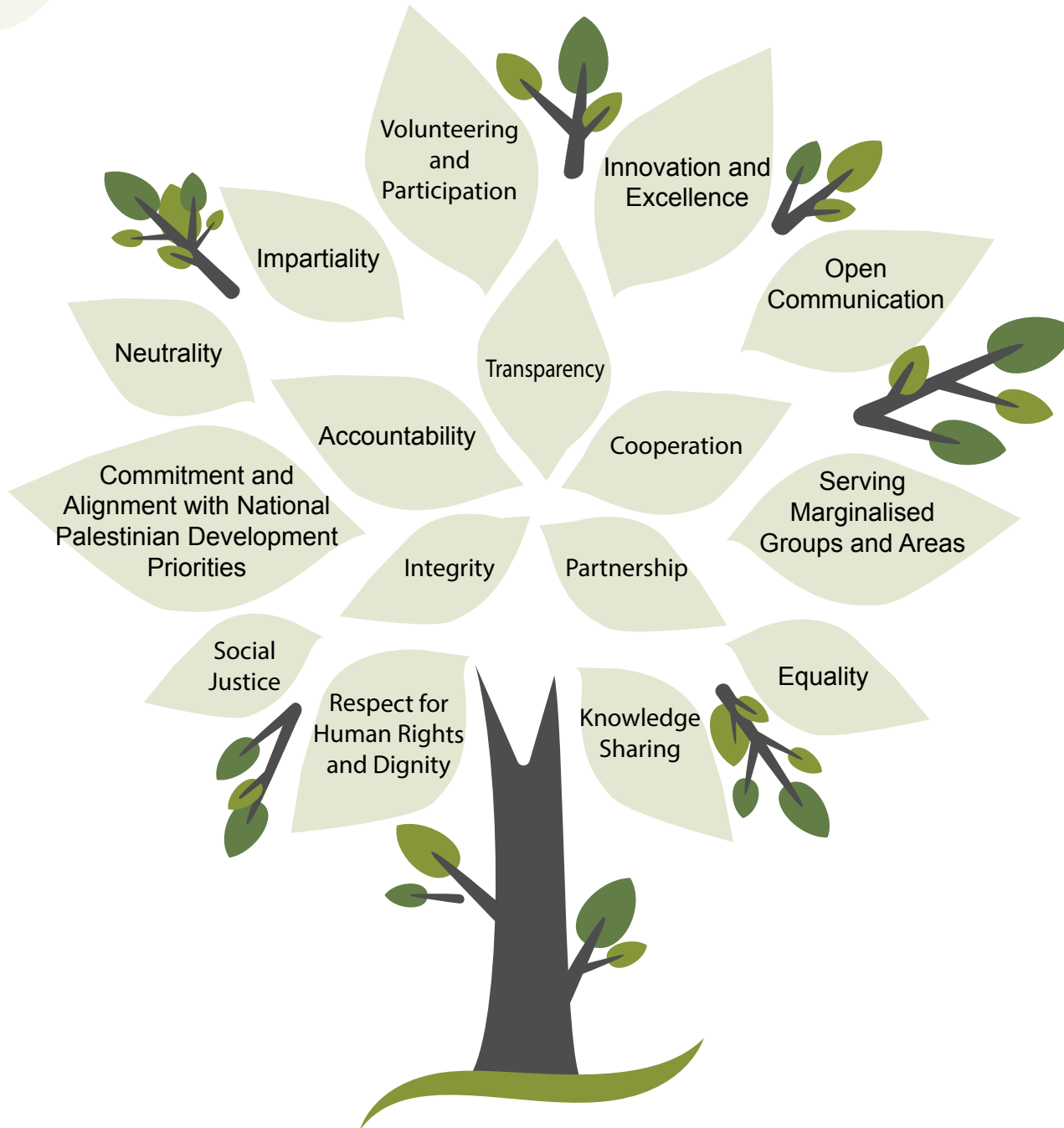
Mission

The NGO Development Center (NDC) is a Palestinian non-profit, non-governmental organization supporting Palestinian NGOs and their representative entities to more effectively respond to the needs of the most disadvantaged groups in Palestinian society. Through the provision of financial and technical support, as well as the development of value systems that promote principles of social justice, integrity and transparency, NDC contributes to the achievement of development priorities and the realisation of an active and engaged civil society in the State of Palestine.

Objectives

1. Enhance the capacity of Palestinian NGOs to more sustainably deliver services and contribute to socio-economic development through:
 - The provision of financial and technical support to NGOs, NGO networks and unions.
 - The establishment of model developmental projects.
2. Contribute to the development of the NGO Sector to become more responsive, transparent, and accountable, by:
 - Setting, evaluating, and certifying adherence to standards.
 - Promoting knowledge sharing and collaboration within the sector.
 - Supporting strategic policy research and planning.

Values







The NDC General Assembly

NDC is governed by a General Assembly comprised of 26 members covering the public, private and civil society sectors and diverse Palestinian communities. The General Assembly includes representatives from the four main NGO Umbrella Networks and Unions and elects the Board of Directors once every three years.

General Assembly Members

1. Issam Al-Aroui
2. Mohammad Hassassneh
3. Dr. A'eyed Mahmoud Yaghi
4. Rami Naser Eddin
5. Nasfat Al-Khuffash
6. Khaled Jaber
7. Fahmi Shalaldeh
8. Irsan Ibrahim
9. Mohammad Yihya Hamza
10. Mohammad Munzer Al-Rayyes
11. Issam Hillis
12. Noura Abu-Shaweesh
13. Dr. Mamdouh Al-Aker
14. Hisham Qaddoumi
15. Dr. Suleiman Al-Khalil
16. Fahmi Siam
17. Safaa Abu-Assab
18. Salah Saqqa
19. Abdel-Karim Ashour
20. Zahi Khouri
21. Nahla Assali
22. Dr. Ismail Al-Zabri
23. Hashem Hani Shawwa
24. Dr. Varsen Shaheen
25. Kostantin Dabbagh
26. Dr. Suhail Al-Qishawi

NDC Board of Directors Members

Zahi Wadi Khouri

**Board of Directors
Chairman**

Abdel-Karim Ashour

**Deputy
Chairperson**

Dr. Varsen Shaheen

Deputy Treasurer

Irsan Najjar

Secretary General

Dr. Suleiman Al-Khalil

Member

Nasfat Al-Khuffash

Member

Issam Hillis

Member

Dr. Suhail Al-Qishawi

Member

Dr. A'eyed Yaghi

Member

Continuous Achievements on the Ground

- NDC reviewed the adherence of seven Save the Children partner NGOs to the Palestinian NGOs Code of Conduct. Five of these organisations were awarded the Code of Conduct Compliance Certificate in February.
- 10 emerging CBOs and one youth group successfully implemented their community level grants that were part of the “Men and Women for Gender Equality” project, implemented in partnership with UN Women and the Women’s Affairs Technical Committee. The project was completed in November.
- In 2018, NDC continued its work on the “Supporting Cultural Organisations in East Jerusalem” project, funded by Sweden. The Baseline Study for this project was completed, and the partner organisations and the Jerusalem Arts Network (Shafaq) have successfully developed their Outreach Strategies.
- 220 dunums of agricultural land were rehabilitated and 110 farmers benefited from the project “Enhance the Income of Vulnerable and Poor Female and Male Farmers in the Most Affected Areas in the Northern Gaza Strip”. Funded by the United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA), the project aimed at improving the economic conditions of deprived families in the Gaza Strip.
- NDC completed the operation of 14 water wells in the Gaza Strip through “Utilising Solar/Photovoltaic Energy to Operate Agricultural Water Wells and Pumping Systems” project, funded by UN OCHA.
- In August 2018, NDC signed the Grant Agreement with the World Bank for the “Gaza Emergency Cash for Work and Self-Employment Support” Project. The three year project, a total of USD 17 million, aims to provide unemployed youth in the Gaza Strip with short-term income support and increased access to internet-enabled self-employment opportunities.

- The total number of member NGOs in the Palestinian NGO Portal (www.masader.ps) increased to 1,510, and the number of visits to the Portal exceeded 122,000 during 2018.



Projects in the Spotlight

Gaza Emergency Cash for Work and Self-Employment Support Project

USD 17
million

The “Gaza Emergency Cash for Work and Self-Employment Support” Project gives a gleam of hope to support youth in Gaza amidst the deteriorating economic conditions and growing rates of unemployment and poverty. This project, funded by the World Bank with a total of USD 17 million, aims to provide the target youth in Gaza with a short-term income support and increased access to internet-enabled self-employment opportunities.

Project Components: The project includes the following three components:

First Component: Cash for Work (C4W) (USD 12.5 million)

This component provides Cash for Work sub-grants to selected NGOs to implement Cash for Work sub-projects employing target youth from poor and marginalised communities. NGOs services include social services, such as health, education, support to disabled and elderly persons, and psychosocial support, in addition to support to economic livelihoods, including improvement of agricultural and fishing activities.

The minimum number of target youth to be employed in each sub-project is 100 young men and women. It is expected that approximately 4,400 young men and women will benefit from this component. Each beneficiary will work for 6 months and will receive a monthly stipend of USD 380. Additionally, in order to maximise the benefit of the Cash for Work component across the largest number of families, only one member of each family will be allowed to benefit from this component.

33.8%

of Gaza Strip residents live in deep poverty

The unemployment rate in the Gaza Strip in 2017 was

46.6%

Second Component: Internet-enabled Self-Employment (e-work) (USD 3 million)

This component provides internet-enabled self-employment (e-work) support to the target youth. This will include complex tasks, such as software development, graphic design, media production, content development, website design, animations, e-marketing and translation, as well as simple tasks.

The support package includes two months training to acquire self-employment skills, alongside on-the-job support for an additional 6 months.

The selected organisations will choose the target youth who possess the appropriate technical skills and competence for this programme. Moreover, the organisations and proposals will be assessed on the basis of the project's predetermined criteria with special attention to quality and cost.

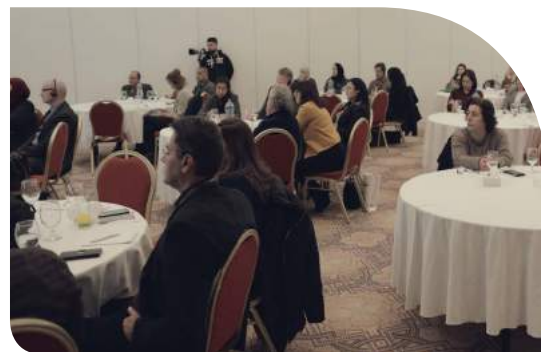
This support will only be given to one young man or woman per family. It is expected that about 750 persons, including 375 young women, will benefit from the e-work component.



Third Component:

Project Management, Monitoring and Evaluation (USD 1.5 million)

This component will support the NDC in project management, monitoring and evaluation, financing of office equipment and consultants' services, including audit, training and additional recruitment. This component also provides technical assistance to the Palestinian Fund for Employment and Social Protection.



Men and Women for Gender Equality Project:

ILS
740,000

In 2018, the NDC continued its work on the “Men and Women for Gender Equality - Community-Level Action Grants” project, which provided small community grants to emerging community-based organisations. The implementation of the ILS 740,000 project commenced in June 2017 in partnership with the Women’s Affairs Technical Committee (WATC) and UN Women.

The project aimed to enhance gender equality by addressing the issues of masculinity and the engagement of men and boys in the realisation of gender equality. The project also focused on combating violence against women, strengthening the role of paternity in providing care and partaking in household chores, as well as limiting the phenomenon of early marriage and strengthening equality in political participation and inheritance rights.

With the view of promoting the principle of partnership in development, the NDC worked with 10 CBOs and youth groups in this project. These organisations had previously benefited from the capacity building component, implemented in partnership with UN Women and WATC, with funding from Sida.



Projects in the Spotlight

USD 4.54
million

Core Funding to East Jerusalem Based Cultural Organisations Project:

In order to enhance the cultural role of Jerusalem and support Jerusalem-based cultural organisations, the NDC provided grants to partner NGOs in the “Core Funding to East Jerusalem Based Cultural Organisations” project. These grants aimed to establish a network of cultural civil society organisations in Jerusalem; the Jerusalem Arts Network (Shafaq). With the view of facilitating the achievement of the strategic objectives of the partner NGOs, the project provides long-term core programme support extending over a four year period.

Within the framework of this project, the NDC aims to support the resilience of Palestinian communities in East Jerusalem through the enhancement of cultural rights, coordination and networking between the East Jerusalem-based CSOs working in the cultural field and empowerment of these CSOs to serve their programme beneficiaries. The project also provides technical assistance to build the capacities of the partner organisations, as well as assess the effectiveness of the Jerusalem Arts Network (Shafaq) and design a capacity development plan for the network.



The beneficiaries of this SEK 42 million (equivalent of USD 4.54 million) project funded by Sweden, are five cultural organisations in Jerusalem. These organisations are the Edward Said National Conservatory of Music, the Palestinian National Theatre (El-Hakawati), Yabous Cultural Center, Al-Ma'mal Foundation for Contemporary Art and the Palestinian Art Court (Al Hoash).

Partner NGOs



Al-Ma'mal Foundation for Contemporary Art



Yabous Cultural Center



The Palestinian National Theatre (Al-Hakawati)



Edward said National Conservatory of Music



حوش الفن الفلسطيني
Palestinian Art Court - al Hoash

Palestinian Art court (Al-Hoash)



Enhancing the Income of Vulnerable and Poor Female and Male Farmers in the Northern Area of the Gaza Strip Project:

USD 249,808

The “Enhancing the Income of Vulnerable and Poor Female and Male Farmers in the Northern Area of the Gaza Strip” project was launched in 2017 and continued in 2018, and was funded by UN OCHA. The USD 249,809 project was implemented in partnership with the Arab Center for Agricultural Development (ACAD) and aimed to enhance the economic conditions of deprived families in the Gaza Strip. The project also contributed to land ploughing and rehabilitation, installation of water supply lines and construction and rehabilitation of agricultural wells.



Amidst the deteriorating economy and lack of development prospects in the Gaza Strip, the project has had a major impact on the lives of beneficiaries suffering from economic hardship. Through this project, approximately 220 dunums of agricultural land in the areas of Beit Lahia, Beit Hanoun and Abu Safiyeh were rehabilitated, reaching a total of 110 beneficiaries. Moreover, water supply lines were installed and extended in wastelands and in locations that lack fresh water in the aforementioned areas, and agricultural wells in Beit Lahia and Beit Hanoun were constructed and rehabilitated.

Utilising Solar/ Photovoltaic Energy to Operate Agricultural Wells and Pumping Systems Project

USD 510,159

With the view of contributing to the mainstreaming of a culture of utilising solar and renewable energy, and in light of its importance in improving the quality of life of citizens and especially farmers, the NDC implemented the project “Utilising Solar/ Photovoltaic Energy to Operate Agricultural Wells and Pumping Systems” in 2017-2018.

The NDC continued working on the USD 510,159 project funded by UN OCHA in partnership with the Palestinian Al-Nakheel Association for



Progress and Development. Through this project, 14 water wells were rehabilitated in coordination with the Ministry of Agriculture and the local committees.

Coaching and Technical Assistance for Save the Children Partner Organisations

USD 15,950

Within the framework of the Palestinian NGO Code of Conduct Compliance System, the NDC provided coaching and technical assistance to seven Save the Children partner NGOs in the West Bank and Gaza Strip, for a total project amount of USD 15,950.



The Palestinian NGO Portal “Masader”

The Palestinian NGO Portal “Masader” is an electronic portal dedicated to serve and strengthen the NGO sector. Through the portal, every NGO can publish information about its accomplishments, projects and programmes, as well as share its studies, researches and annual reports. As such, the portal provides a wealth of information and serves as an important database about the Palestinian NGO sector in addition to offering an open and free platform for dialogue on various developmental issues.

www.masader.ps



SUCCESS STORIES

“Jerusalem Nights Festival”: Enhancing the Cultural and Artistic Life in Jerusalem

The “Jerusalem Nights Festival” was launched by the Jerusalem Arts Network “Shafaq” as an artistic celebration to promote the cultural and artistic life in the centre of Jerusalem. This festival was among the most important events that were well covered by the local media, gaining substantial popularity and public engagement. The success of this artistic celebration was not limited to its artistic activities and the great Palestinian public participation, but extended to make this celebration a culmination of consolidated efforts by the various cultural NGOs and other Jerusalemite organisations and sectors.

Partnership among the organisations was the first step in developing an artistic programme that included a number of activities characterised by high quality and professionalism. Hence, the developed programme was comprehensive and ensured a lack of duplication on events and locations level. The program also ensured easy access to information and promoted public participation in all activities.

Coordination was not only limited to artistic organisations vis-à-vis the different activities, and extended to other sectors such as the tourism sector and commercial shops in Jerusalem, particularly those located in the Old City and Salah Al-Deen and Azzahra Streets, as they are considered the commercial centre of the city and the hub of its artistic centres. This came within the context of mobilising the largest possible crowd into the city centre and revive it in the evening hours, as well as encourage Jerusalemite shopkeepers to open their businesses into the evening hours.

Mr. Daoud Ghoul, Director of Shafaq, stated that despite the perception of the concept of partnership and cooperation as wonderful and important, that does not negate that its actual realisation faced a number of significant challenges. These challenges included the absence of a collaborative and group work culture, when individual work is the

predominant form of action, in addition to the ongoing marginalisation of the city of Jerusalem and the various pressures in the daily life of Jerusalemites and Jerusalemite institutions and commercial centres of the city.

Daoud Ghouli added that “the cooperation level started growing gradually. Our experience shows that there is now a greater participation and cooperation from the side of business owners in subsequent seasons of the Jerusalem Nights Festival. This cooperation includes opening business places in the evening hours, distributing prizes to the participants of artistic activities and giving special discounts on sales during the period of this festival. There is no doubt that cooperation with various sectors in Jerusalem has contributed to enhancing the cultural life and vibrancy of the city”.



SUCCESS STORIES

Farmer Jalal Quz'at Returns to Farming his Land due to the Solar Power Project



Farmer Jalal Quz'at and his six brothers own an agricultural land with an area of 110 dunums in the Juhor Ad-Dik area of the Gaza Governorate. This land is their only source of income and it has an agricultural well that operates on electric power. Part of this land is planted with olive trees and the other part is dedicated to the cultivation of seasonal vegetables. Five other farmers benefit from this well by working on the land through a system of exchanging water with crops and funds. These five farmers provide a livelihood for a total of 23 individuals.

Due to the electricity crisis in the Gaza Strip and the power outage of more than 18 hours a day, Jalal Quz'at suffered from losses in some agricultural crops because of his inability to provide sufficient water to the plants. As such,

Quz'at stopped cultivating more than 50 dunums, i.e. about half the area of his land. In order to be able to irrigate the remaining area of this land, Jalal would wait until midnight to receive electric power, while at other times, he would be obliged to pay ILS 500 a day to rent an electric power supply device to irrigate his land in order to avoid substantial losses. Moreover, Jalal started growing wheat and barley only in the winter season because of the water crisis.

Jalal found out about the “Utilising Solar/Photovoltaic Energy to Operate Agricultural Wells and Pumping Systems” project, implemented by the NDC in partnership with the Palestinian Al-Nakheel Association for Progress and Development. He first heard about the project from some friends who saw the project advertisement in social media and then from one of his brothers who saw the announcement one of the mosques’ bulletin boards. Jalal prepared all the necessary paperwork and submitted an application for the project. His application met all the conditions and standards of the project and a field visit was conducted to verify the content of the application. This field visit was held by a committee comprised of NDC, Al-Nakheel Association, and a local committee member. This was followed by a visit from the Technical Consultant of the project to determine the solar angles and the needed schedule of quantities to install the solar energy system.

The NDC and Al-Nakheel Association met with the Ministry of Agriculture to review the lists nominated by the Ministry. During this meeting, the Ministry approved the application of farmer Jalal Quz'at. Mr. Quz'at was very cooperative and participated in digging the locations for solar cell bases during the contractor’s installation of the solar energy system for the well, with the solar energy system currently working from 9 a.m. until 5:00 p.m.

Consequently, farmer Jalal Quz'at and his brothers decided to completely re-cultivate their land and distribute the surplus water to the neighbouring farmers and houses to mitigate the significant shortage of water resulting from lack of electricity. This also improved the economic situation of Jalal and his brothers and they were able to pay the electric bill which is about ILS 1,500 per month. It is now possible for them to cultivate their land without any problems despite the electricity crisis in the Gaza Strip.

Youth for Jerusalem Association: Seeking to Bring About Positive Change in the Society



Ahmad Abu-Rmooz, courtesy of the Youth for Jerusalem Association (YJA)

Ahmad did not care about gender equality because he lives in a patriarchal society that disregards the rights of women in the society and family.

Ahmad Abu-Rmooz, a 15-year old resident of Beit Hanina in Jerusalem, is a participant in the “Promote Gender Equality in East Jerusalem” initiative that is implemented by the “Youth for Jerusalem Association for Culture and Arts” (YJA) within the framework of the “Men and Women for Gender Equality- Community-Level Action Grants” project, implemented in partnership with WATC and with support from UN Women. At the beginning, Ahmad’s knowledge of masculinity, gender equality and participation in house chores was highly limited; he also was not interested in this subject because he lives in a patriarchal society that disregards the rights of women in the society and family. He was convinced that house chores are solely the responsibility of women (mother and sisters) and that men should work outside the house, and those who do house chores have a lesser status and respect.

For the period of four months, Ahmad participated in four workshops on gender and masculinity; including interactive workshops to break the ice and build the team, , the effects of gender and masculinity on youth and society and the importance of gender equality. Ahmad was committed to attending these workshops and became very concerned with the subject of equality, in addition to observing positive change in some of the misconceptions he had. Ahmad finally realised that participating in house chores is also his duty and does not undermine his status, and that it is wrong to depend on others in performing the different house chores related to him.

Ahmad also realised that men's work inside the house is just as important as their work outside. He also learned that that house chores should not be confined to women and that men can perform house chores without any fear or shame. Ahmad now applies the concepts he acquired from this project in his daily life and in his enagement with family members.

Our Partners

“Core Funding to East Jerusalem Based Cultural Organisations” Project



Period: 2017-2020



:Location
East Jerusalem



Donor Party: Consulate General of Sweden
via the Swedish International Development
Agency (Sida)



Budget: 42 million Swedish
Krona (SEK) (USD 4.54
million).

Partner NGO	Location	Grant Amount (USD)
Edward Said National Conservatory of Music	Jerusalem	1,221,900
Yabous Cultural Center	Jerusalem	814,600
Al Ma'mal Foundation for Contemporary Art	Jerusalem	407,300
The Palestinian National Theatre (Al-Hakawati)	Jerusalem	407,300
Palestinian Art Court (Al Hoash)	Jerusalem	407,300
The Jerusalem Arts Network (Shafaq)	Jerusalem	449,480
		3,707,880



Coaching and Technical Assistance for Save the Children Partner Organisations and Code of Conduct Compliance



Period: 2017 – 2018



Location: West Bank and Gaza Strip



Donor Party: Save the Children



Budget: USD 15, 950

Beneficiary NGOs from Technical Assistance

NGO/CBO Name	Location	Address
Juzoor for Health and Social Development	West Bank	Ramallah
Palestinian Counseling Center	West Bank	Ramallah
Defense for Children International	West Bank	Ramallah
Ma'an TV Network	West Bank	Bethlehem
QADER for Community Development	West Bank	Bethlehem
The Palestinian Center for Democracy and Conflict Resolution	Gaza Strip	Gaza
AISHA Association for Woman and Child Protection	Gaza Strip	Gaza

NGOs Awarded the Code of Conduct Compliance Certificate

NGO/CBO Name	Location	Address	Certificate Duration
Juzoor for Health and Social Development	West Bank	Ramallah	One year
Palestinian Counseling Center	West Bank	Ramallah	Three years
Defense for Children International	West Bank	Ramallah	One year
QADER for Community Development	West Bank	Bethlehem	One year
AISHA Association for Woman and Child Protection	Gaza Strip	Gaza	Two years

Projects Funded by the United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA)



The “Enhance the Income of Vulnerable and Poor Female and Male Farmers in the Northern Area of the Gaza Strip” Project

Budget: USD 249,808



The “Utilising Solar/Photovoltaic Energy to Operate Agricultural Water Wells and Pumping Systems” Project

Budget: USD 510,159.42



Period: 2017 – 2018



Donor Party: United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA)



Location: Gaza Strip

#	Project Title	NGO/CBO Name	Location	Grant Amount (USD)
1	The Project for Enhancing the Economic conditions of Deprived Families	Arab center for Agricultural Development (ACAD)	Gaza	28,010
2	Use of solar/Photovoltaic Energy to Operate Agricultural water wells and Pumping systems Project	Palestinian Al–Nakheel Association for Progress and Development	Gaza strip	22,900



“Men and Women for Gender Equality - Community-Level Action Grants” Project



Period: 2017 – 2018



Location: West Bank
and Gaza Strip



Donor Party: UN Women



Budget: ILS 740,000

Project Title	NGO/CBO Name	Partner NGOs	Grant Amount (ILS)
Gaza Strip (4 projects)			
Together to Limit the Phenomenon of Early Marriage	Future Brilliant Association		45,000
Improving the Concept of Masculinity and Parental Care in the Local Community	Palestine Youth Volunteer Center		45,000
Integrating Men to Participate in House Chores in the Southern Region of Gaza Strip	Al-Waleed Charity Association	Social Media Club	45,000
Together for Gender Equality in Inheritance Rights	Benaa Youth Center		45,000
Total (Gaza Strip)			180,000
West Bank (4 projects)			
Active Men for Women Leaders	The Palestinian Association for Empowerment and Local Development (REFORM)		45,000
Promote Gender Equality in East Jerusalem	Youth for Jerusalem Association for Culture and Arts (YJA)		45,000
Youth as Agents Towards Gender Equality	Palestinian Women Institute for Entrepreneurship and Creativity	Assamou' Youth Pioneers Group	45,000
Sura Wahda (One Picture)	Al Ofoq Foundation for Youth Development	Future Youth Arms Forum (Sawa'ed) and "Feenal Kheir" Group	90,000
Total (west Bank)			225.000
Total (Gaza & West Bank)			405.000

NDC Donors in 2018

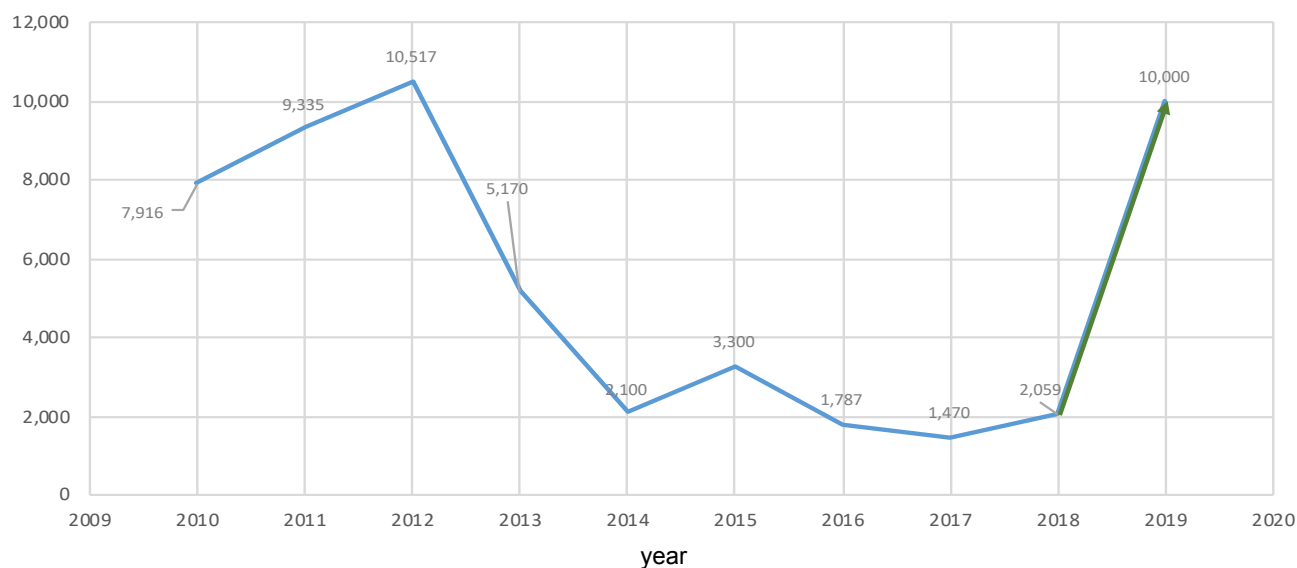


Financial Statements and Expenditures

Expenditure Table by Donor for the Year Ending 31 December 2018 in USD

Donor	Actual Expenditures	Percentage
Swedish International Development Cooperation Agency (Sida)	1,155,852	57%
United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA)	561,656	28%
UN Women	128,436	6%
World Bank	109,461	5%
NDC Core Fund	68,672	3%
Total Expenditures	2,024,077	100%

Annual Expenditures (in millions of USD)





Kawasmy & Partners CO.
Ramallah – Palestine
Ein Munjid, Tokyo Street, Abraj House, 5th Floor
Tel : +970 2 2980300, Fax : +970 2 2980400

INDEPENDENT AUDITOR'S REPORT

**To the General Assembly of
NGO Development Center
Al Ram - Palestine**

Opinion

We have audited the financial statements of **NGO Development Center (hereinafter “NDC or the Center”)**, which comprise the statement of financial position as of December 31, 2018, and the related statement of activities and changes in net assets and the statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Center as of December 31, 2018, its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statement section of our report. We are independent of the Center in accordance with the ethical requirements that are relevant to our audit of the financial statement in areas under the jurisdiction of Palestinian Authority, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Center's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Center or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Center's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with ISA's, we exercise professional judgement and maintain professional skepticism throughout the audit.

We also,

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risk, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Center's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosure are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Center to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Ramallah - Palestine
May 30, 2019

NGO DEVELOPMENT CENTER
AL RAM – PALESTINE

STATEMENT OF FINANCIAL POSITION

US Dollar	Note	As of December 31,	
		2018	2017
Assets			
Current Assets			
Cash and Cash Equivalents	5	6,403,253	2,941,123
Contributions receivable	6	14,183,857	3,071,470
Other Debit Balances	7	12,848	25,899
		<u>20,599,957</u>	<u>6,038,492</u>
Non-Current Assets			
Property and Equipment, Net	8	22,649	6,573
		<u>22,649</u>	<u>6,573</u>
Total Assets		<u>20,622,607</u>	<u>6,045,065</u>
Liabilities and Net Assets			
Current Liabilities			
Accounts Payable and Accruals	9	240,696	328,504
Temporarily Restricted Contributions	11	19,363,325	4,594,751
		<u>19,604,021</u>	<u>4,923,255</u>
Non-Current Liabilities			
Provision for Employees Indemnity	10	206,484	228,149
		<u>206,484</u>	<u>228,149</u>
Total Liabilities		<u>19,810,505</u>	<u>5,151,404</u>
Net Assets			
Net Assets		812,102	893,661
Total Net Assets		<u>812,102</u>	<u>893,661</u>
Total Liabilities and Net Assets		<u>20,622,607</u>	<u>6,045,065</u>

The accompanying notes on pages from (6) to (24) are an integral part of these financial statements

The financial statements on pages (3) to (5) were approved by NDC Board of Directors on May 19, 2019


Chairman of Board


Treasurer

**NGO DEVELOPMENT CENTER
AL RAM – PALESTINE**

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

US Dollar	Note	For the Year Ended December 31,	
		2018	2017
Grants and Revenues			
Temporarily Restricted Contributions Released from Restriction	11	1,955,405	1,473,219
Interest Income		12,206	2,877
Foreign Currency Exchange (Loss) Gain	12	(21,292)	62,107
Gain from Selling of Property and Equipment		403	-
Other Revenues		-	19,328
Total Grants and Revenues		1,946,722	1,557,531
Expenses			
Operating Expenses	13	(2,024,077)	(1,718,119)
Depreciation	8	(4,204)	(6,003)
Total Expenses		(2,028,281)	(1,724,122)
Decrease in Net Assets		(81,559)	(166,591)
Net Assets, Beginning of the Year		893,661	1,060,252
Net Assets, End of the Year		812,102	893,661

NDC Membership in Local, Arab and International Networks and Unions in 2018



Arab Foundations Forum



Affiliated Network for Social
Accountability in the Arab World



Civil Society Team for Public
Budget Transparency



World Association of Non-
Governmental Organizations



NGO Development Center (NDC)

Head Office : Abu Sbeih Building, Al Ram

PO Box 2173 - Ramallah - Palestine

Tel: 02-2347771-5 Fax: 02 234 7776

Gaza Office

Al Haitham Building 3

Rashid Street Al Rimal, Gaza

Tel: 08-2828999 Fax: 08-2849921

www.ndc.ps

www.masader.ps

Email: info@ndc.ps

Facebook: NGO Development Center NDC

NDC Director: Ghassan Kasabreh

Legal Advisor: Rasem Kamal

External Auditor: KPMG



مركز تطوير
NGO Development Center

Head Office
Abu Sbeih Building, Al Ram
PO Box 2173 - Ramallah - Palestine
Tel: 02-2347771-5 Fax: 02 234 7776

Gaza Office
Al Haitham Building 3
Rashid Street - Al Rimal, Gaza
Tel: 08-2828999 Fax: 08-2849921

www.ndc.ps

www.masader.ps