

ANNUAL REPORT 2008

EMPOWERING THE PALESTINIAN NGO SECTOR



مركز تطوير المؤسسات الأهلية الفلسطينية
NGO Development Center

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LETTER FROM NDC DIRECTOR



We start 2009 with a very strong sense of accomplishment despite the many political and economic challenges that so much characterize the West Bank and Gaza. The developments in the West Bank and Gaza represent numerous impediments to our work, most notably the siege on the Gaza Strip, the tight system of checkpoints in the West Bank as well as the home demolitions and land expropriation in Jerusalem.

Nevertheless, we were able to increase our funding, and increase our programs' impact based on the professional performance of our staff and the great trust which NDC enjoys among donors and local partners.

Our work speaks for our success but we do not allow this success to cloud our vision and need to constantly improve the delivery of our projects and programs. We are hence planning to draft our second three-year strategy in 2009. This will help us to better deal with the new developments in the West Bank and Gaza including the worsening humanitarian conditions, in Gaza and the Israeli policy in Jerusalem.

It is in these conditions that the Palestinian NGO sector proves its resilience and the vital part it can play in the development of Palestinian society. We work with community-based organizations in some of the poorest and most marginalized communities in the West Bank and Gaza and we believe in their empowerment via capacity development and the channeling of international aid to them. As active organizations in these communities, they know better than anyone else how to help their own communities.

In 2008, NDC worked with more than 180 local NGOs to help their communities in which hundreds of thousands of people live. It also helped introduce the Palestinian NGOs Code of Conduct that has so far been signed by more than 500 NGOs in order to enhance accountability, transparency and governance standards in the NGO sector.

We are grateful to our donors and local partners for their great trust and cooperation with NDC in empowering the Palestinian NGO sector and in helping so many communities.

Special thanks are due to the NDC Board members and staff in the West Bank and Gaza for their devotion and hard work under these circumstances.

Ghassan Kasabreh

VISION

Internally, we strive to be a pioneering institution specialized and exemplary at developing and empowering Palestinian civil society institutions. Externally, our vision is to see our people achieve all our national goals.

MISSION STATEMENT

Our mission is to build the capacity of the NGO sector and increase their self-reliance and sustainability; and to develop the participation and cooperation levels among institutions, networks and unions. We also strive to provide accurate and comprehensive studies and information on Civil Society, its programs and activities that will be available for all.

OBJECTIVES

- Enhance the capacity, sustainability and self-reliance of NGOs;
- Develop the ability and preparedness of NGOs in responding to the needs of the poor and marginalized;
- Enhance high levels of cooperation, coordination and participation among NGOs and umbrella organizations as well as their cooperation and complementarities with the private and public sectors;
- Contribute toward the efforts of local organizations in order to build and develop a Palestinian democratic and strong civil society based on political pluralism, respect for human rights, and rule of law;
- Provide precise and thorough information and research papers on NGOs and render them accessible to everyone;
- Identify, in cooperation with umbrella organizations, sets of criteria for and contribute towards developing policies related to NGOs;
- Advocate for supporting the work of NGOs in Palestine.

WEST BANK AND GAZA AT A GLANCE

Human Index Development Rank	106 (UNDP, 2006)	
Human Index Development Value	0.731 (UNDP, 2006)	
Population	3.9 million (PCBS)	
Population growth rate	3.3% (PCBS)	
Area	5,970 sq km (2,305 sq miles) for West Bank territories and 365 sq km (141 sq miles) for Gaza (PA)	
Life expectancy at birth	73 years (UN Population Division)	
Literacy rate	92.4% (UNESCO)	
Infant mortality rate (per 1,000)	20 (UNICEF)	
GDP (est. 2008)	1% (IMF)	
Poverty rate (2007)	58% (UNDP)	West Bank: 56%
		Gaza: 70%
Unemployment rate	33.4% (PCBS)	West Bank: 19.8%
		Gaza: 44.8%



2008 MAIN ACHIEVEMENTS





- Empowered 28 experienced NGOs to provide innovative social services to their communities in fields such as integrating children with special needs with other children and providing legal aid to women affected by the socio-economic upheaval;
- Supported 7 NGOs to provide specialized health services to Palestinian hospitals that are unavailable in the current public health system;
- Partnered with seven locally-based NGOs and municipalities in order to improve coordination, planning and services delivered to their communities;
- Supported 8 mentor NGOs to assist in improving the quality of social services delivered by 45 small NGOs;
- Promoted good governance, accountability and transparency standards in the Palestinian NGO sector with more than 500 NGOs signing it;
- Supported a process of NGO coordination and information exchange by supporting 4 NGO umbrella and thematic networks;
- Supported 25 human rights and good governance organizations to contribute toward improving human rights and good governance in the oPt;
- Upgraded the NGO portal Masader that now includes more than 450 member NGOs;
- Increased NDC donor partners to include a pool of donors (Switzerland, Sweden, Denmark and Netherlands), in addition to the European Commission Technical Assistance office for the West Bank and Gaza Strip (EC).

OUR DEVELOPMENT APPROACH

A Multi-faceted Development



Since its establishment, NDC has increased its scope of work and project intervention to manage four main programs: The Palestinian NGO Project III, the Job Creation Project, the Human Rights and Good Governance Program, and Masader -- the NGO Portal -- for an amount exceeding USD 23 million. These programs combine urgently needed funding with sector development initiatives that help NGOs achieve greater day-to-day impact and strengthen the NGO sector as a whole. NDC programs enable NGOs to be more responsive to local needs by helping them perform with improved quality and better directed outcomes, while increasing the availability of services to the poorest and most marginalized Palestinians. NDC works on three tracks: grant-making, sector development and capacity building that are aimed at improving the effectiveness, self-reliance and sustainability of NGOs.

Granting Schemes

NDC invests in six different grant schemes to individual NGOs to enhance the delivery of social services to targeted communities and groups. Grants are awarded to local Palestinian organizations through an effective approach combining intensive local needs assessment, program design and evaluation processes, and hands-on technical assistance and guidance to NGOs.

1. Empowerment Grants:

They support experienced NGOs in providing innovative social services to poor and marginalized communities that are in the greatest need for development to help them cope with the current crisis. These grants also build the capacity of NGOs to empower communities via their active participation in the identification, design and implementation of projects.

2. Mentoring Partnership Grants:

These grants are designed to create partnerships between small community-based NGOs of limited experience with leading experienced NGOs. The aim of these partnerships is to improve the quality and effectiveness of the services provided by community-based NGOs by learning from their mentor NGOs.

3. Empowerment Grants to Specialized Health Service Providers:

These grants support Palestinian NGO-run hospitals and clinics by providing specialized healthcare services that are unavailable in the current public health system such as physiotherapy, eye surgery, cancer treatment and neurology.

4. NGO-Local Government Partnership Grants:

They are intended to encourage partnerships between municipalities and community-based organizations to improve services to the poorest governorates in the West Bank and Gaza Strip. In this context, NGOs and municipalities carry out joint activities that address community priorities in areas such as early childhood development, and adult learning.

5. Job Creation Grants:

These grants address the urgent needs to inject cash into the poorest communities in the West Bank and Gaza Strip via the provision of temporary employment to the population.

6. Human Rights and Good Governance Grants:

These grants support the work of national Palestinian and Israeli organizations promoting, supporting, protecting and monitoring the observance of human rights and good governance in the oPt.

NGO Sector Development

The Sector Development Program builds on shared knowledge and research to achieve a more professional, value-driven Palestinian NGO sector. Program activities empower the NGO sector as a whole to become more responsive, transparent and accountable to Palestinian communities by setting standards, promoting sector coordination, and through strategic policy research and planning.

- **NGO Code of Conduct:** The Palestinian NGO Code of Conduct was developed as a guiding tool for Palestinian NGOs and is the standard for ethical and work behavioral patterns. The Code emphasizes accountability, transparency and governance. Over 500 NGOs have voluntarily signed the Code, of which over 100 NGOs received technical assistance in order to strengthen the capacity of the NGOs to comply with the Code principles.
- **Sector Coordination and Information Exchange:** This component includes two main activities:
 - **Support to umbrella networks:** NDC provides support to the existing four umbrella NGO Networks representing over 1000 NGOs through promoting knowledge sharing, collaboration and coordination among the Networks and their members.
 - **Support to thematic NGO networks:** NDC provides support to four thematic NGO networks representing the following sectors: youth, livestock, environment, and culture.
- **Policy and Research:** In 2008, NDC identified two main research projects to be undertaken starting the last quarter of 2008. These research projects are:
 - **Tracking Donor Funding to Palestinian NGOs:** The research will provide analysis on the level of funding to Palestinian NGOs compared to the demands and needs of the sector and will provide policy and decision-makers with a tool for better planning and involvement of the NGO sector in future strategies, interventions and plans.
 - **Promoting Cooperation between Palestinian NGOs and Palestinian Private Sector through Policy Research:** Aims to promote and activate the concept of corporate social responsibility.

Capacity Building

Capacity Building aims at developing and strengthening the skills, abilities, processes and resources of NGOs in order to improve their performance, quality of services and service delivery. NDC capacity building strategy includes human resource development, organizational development, as well as institutional and legal framework development.

OUR MOST SUCCESSFUL AND MAJOR PROJECTS IN 2008

Alleviating Social Hardships in Poor And Marginalized Communities

The Job Creation Project in the West Bank and Gaza Funded by the French Development Agency (AFD)

The French Development Agency (AFD) allocated 6 million Euro (USD 7.6 million) to contribute to addressing the identified urgent need to inject cash into the poorest communities in the West Bank and Gaza through the provision of temporary employment in areas where unemployment is particularly high.

With an alarming 58% poverty in the oPt including 30% of households living in extreme poverty (UNDP Poverty Report, 2007), this two-year program aims to alleviate the financial burdens of the poorest and most marginalized Palestinian families. To achieve this, it finances temporary employment opportunities through the implementation of infrastructure micro-projects and the development of public community assets operated by NGOs, such as kindergartens and clubs for women.

Through this program, NDC expects to offer assistance to around 50 NGOs and generate approximately 140,000 work-days.

Rehabilitation of Ancient Agricultural Wells in the Southern Parts of Palestine

In partnership with the YMCA, NDC rehabilitated 46 ancient wells that are more than 1,000 years old in the rural villages and Bedouin areas in the eastern part of the Bethlehem Governorate that suffers from an acute water shortage, especially in the summer.

The wells were cleaned, water channels were rehabilitated and special filtration techniques were introduced. In addition, wells were plastered to prevent water leakage.

Hamda Hamad and her family are one of the households benefiting from the project. She has 11 children and they all live in one tent. She says: "Before the wells were rehabilitated, we used to walk with the cattle for about two hours to the nearest well and had to bring water back for my family. Now we don't need to walk this long distance because the water is available here".



Helping Farmers in Al-Dahriyeh

Al-Dahriyeh Society for Rural Development (ASRD) is one of the AFD Job Creation Project beneficiaries. The society is implementing an agricultural project in Al-Dahriyeh which is a rural area in the southern part of the West Bank. This project aims to improve the living conditions of marginalized farmers by developing their agricultural lands, building cisterns and opening agricultural roads to improve access and mobility in this area.

Al-Dahriyeh suffers from severe water shortage as a result of the scarcity of rainfall in the past few years. This has left a large area of otherwise fertile land uncultivated although the farmers want to strengthen their ownership of the land.

The opening of an agricultural road in Enab Al-Kabir was one of the main activities through this project. The road is allowing now better and easier access to a large number of farmers. It also connected two densely-populated villages together. Thus, for the first time people from Enab Al-Kabir -- home to 6,000 inhabitants -- can travel to the neighboring village of Al-Ramadin in which 5,000 people live with greater ease.

To the great happiness of the villagers, the construction of the road encouraged the Electricity Company to install a modern power network from which a large number of households are benefiting. The road has led many villagers to go back to their lands as a result of the improved profitability from agriculture.



ASRD Chairperson Khalil Al-Til said: “Opening the road reduced the suffering of the villagers, particularly students who had to walk for hours to reach their schools every day. It also solved the problem of ambulances accessing the village whenever the main road is closed”.

Income Generation from Palm and Date Planting

Al-Ahleya Society for Development of Palm and Dates is one of the AFD Job Creation beneficiary NGOs in Gaza. The society received a grant of 150,000 Euro (USD 200,000) for the rehabilitation and development of the palm sector to contribute to job creation in the impoverished middle and southern parts of the Gaza Strip where the unemployment rate well exceeds 45% (PCBS). The project's major components included the reclamation of 150 dunums of agricultural lands, procurement of 2,250 offshoots and pollination, providing training and workshops to farmers in advanced agricultural techniques, collecting palm solid waste and using it to produce fodder that will be distributed to farmers in need.

Fifty year-old Abd al-Hameed Abu-Asad was one of the beneficiary farmers. He used to work in Israel, but for the past eight years Gazans were denied access to Israel. He says: "The only work left for us was to return to farming. Al-Ahleya Association conducted a needs assessment in Al-Masha'el area and discovered that there were many small palm leaves scattered on the floor, which the farmers -- if trained properly -- can make use of and produce palm off shoots. Abed El-Hameed received advanced training in farming techniques and consequently he was able to produce 150 palm offshoots last year which he sold for USD 4,500, thus securing a stable source of income for his family.



Palestinian Agriculture

Contribution to GNP (Ministry of Agriculture)	9%
Increase in production, 1993 to 2003 (Ministry of Agriculture)	17%
Percentage of labor force (PCBS)	West Bank 16.3%
	Gaza 7.1%
Percentage of irrigated land (PCBS)	West Bank 7.4%
	Gaza 69%
Percentage of land cultivated with fruit tree (PCBS)	62.2%
Families depending on agriculture in Gaza (FAO)	112,000

Working Towards Developing the Capacities of the NGO Sector and Maintaining its Critical Services

The Palestinian NGO Project III (PNGO III) Funded by the World Bank

The third phase of the Palestinian NGO Project (PNGO III) is a World Bank funded project with a contribution of USD 10 million. The funding is directed towards the NGO sector in the form of granting schemes and capacity building aimed at improving the effectiveness, self-reliance and sustainability of the NGO sector over a period of 3 years (2007 – 2009).

Empowering Palestinian Women in Rural Areas

The Palestinian Agricultural Relief Committees (PARC) is one of the mentor NGOs that received a grant of USD 330,000 in order to develop the capacity of 7 CBOs from different parts of the Hebron Governorate in managing agricultural / livestock projects. This project specifically targeted around 100 women-headed households to increase their income as well as to enhance their role in their communities.



Um Mohammad from Al Rehiyeh village south of Hebron, was one of the women who benefited from the project. She received three sheep, a fodder supply for six months, as well as training on farm management and food processing. She was also provided with the opportunity to develop her skills in producing various homemade traditional dairy products. She says: “I can now generate some income for my family. My husband, who was the only breadwinner, has been unemployed for almost 3 years.” Um Mohammad now sells dairy products such as cheeses and butter to her neighbors to make a living.

Palestinian Women

Literacy rate	87.4% (PCBS, 2006)
Participation in labor market	15% (PCBS, 2009)
Average age of marriage	18.7 (Ministry of Health)
Life expectancy	73.8 (Ministry of Health)
Fertility rate	3.89 (Ministry of Health)
Mothers with school certificates	66.5% (Ministry of Health)
Mothers with academic degrees	11.5% (Ministry of Health)

Empowering Jerusalemite School Children

Al-Saraya Center for Community Services in Jerusalem was one of the many recipients of NDC's Empowerment Grants Program in 2008. The center received a two-year grant of USD 90,000 to develop and support the center's various services and to build its capacities. This included furnishing and equipping the center's library and computer lab in addition to enhancing an after-school educational support program for schoolchildren.

The main aim of this program was to develop the computer skills of 200 students from five schools in the city that according to the Palestinian Ministry of Education, suffer from the highest rate of school dropout in the West Bank and Gaza Strip. The project also enhanced the students' intellectual and cultural knowledge and helped improve their school performance.

Salwa Al-Tahan, a 14-year-old schoolgirl from the Al-Fata Al-Lajia school is one of the students who participated in the activities. Salwa, like her peers, was trained on various computer programs, applications and software, which has significantly improved her computer skills. With the help of the skills and knowledge she gained, Salwa produced a documentary on Jerusalem, using filmmaking computer software.



Palestinian Children (Source: UN Agencies)

Youth (15-24 years) literacy rate, (UNESCO, 2000-2006)	99%
Primary school enrollment ratio (UNESCO, 2000-2006)	88.5%
Students per classroom (PCBS/UNICEF/UNFPA Youth Survey, 2003)	34.7
Children using computers Internet (PCBS/UNICEF/UNFPA Youth Survey, 2003)	13.3%
Children using Internet (PCBS/UNICEF/UNFPA Youth Survey, 2003)	7%
Under-fives suffering from stunting (UNICEF and WHO, 2000-2006)	10%

Establishing a Code of Conduct for Palestinian NGOs

NDC facilitated the establishment of the Palestinian NGOs Code of Conduct, the first of its kind in Palestine and the Arab world. The Code aims at enhancing accountability, transparency and good governance standards in the NGO sector via the ratification of the document by the largest possible number of NGOs. It is intended to become the standard for ethical and work behavioral patterns within NGO frameworks.

NDC initiated the establishment of a coalition for the Code which includes within its members the four NGO umbrella networks and unions: the Palestinian NGO Network, the Palestinian National Institute of NGOs, the Palestinian General Union of Charitable Societies, and the General Palestinian Union for NGOs in Gaza. NDC serves as the secretariat for the coalition.

NDC held a signing ceremony in February that was attended by approximately 500 NGOs from the West Bank and Gaza, representing a wide range of sectors. All NGOs took the initiative to sign the Code on a voluntary basis.

NDC provided and continues to provide technical assistance to around 100 of these NGOs to help them better comply with the principles of the Code and to this end held in 2008 five training sessions on transparency and accountability in partnership with AMAN (the Palestinian Coalition for Accountability and Integrity). NDC also launched its technical assistance program which focuses on training and coaching for 50 NGOs on good governance related principles. An additional 15 NGOs will be included in this program through the newly signed agreement with the EC.



Capacity Building and Development of Specialized Surgical Services at Al Awda Hospital in Jabalia, Gaza Strip

The project aims to support specialized surgical services within Al Awda Hospital, a project of the Union of Health Work Committees, and falls within the NDC Specialized Health Services Grants. The project specifically aims to develop and enhance endoscopic services at both diagnostic and therapeutic basis and surgical and laparoscopic services. The project has three main components:

1. Hiring of project team;
2. Purchasing of equipment and furnishing wards/units; and
3. Capacity building for staff (visiting missions and training for local staff).

The project has and will continue to contribute to reducing the number of cases referred for treatment abroad in addition to improving the quality of services at Al Awda Hospital, in particular surgical services, through bringing an expatriate senior surgeon to work in the hospital. The mission benefits patients, their families as well as the provision of in-service training to Al-Awda staff and staff members from the Palestinian Ministry of Health and local NGO's.

Project Interventions

- Conducting the Endoscope Retrograde CholangiopancreatoGraphy (ERCP) procedure on both diagnostic and therapeutic bases as the only services provided in the Gaza Strip supported by special service contract with MOH. UNRWA reimburses 75% of the fees paid by refugee clients.
- ERCP services contributed in improving access to tertiary services, minimizing referral obstacles, improving the psychosocial wellbeing of patients and their families, and reducing the cost of abroad treatment. Up to date Al-Awda Hospital has successfully treated 73 cases.
- Conducting special surgeries to alleviate burdens on congenital and acquired anomalies and plastic surgeries on a total of 40. These services were conducted by the Australian mission and all such cases need further treatment and will be referred abroad.
- Holding of a 3 hour scientific seminar by Dr. Paddy Dewan regarding his mission to Gaza inclusive of slides of various surgeries to be undertaken. The seminar was attended by over 60 local NGOs staff and MOH surgeons.
- Improving the hospital capacity and preparedness to establish a new surgical department, by providing the needed medical gases equipment.



Promoting Human Rights and Good Governance in the Occupied Palestinian Territory

The Human Rights and Good Governance Program (HR/GG) funded by Four European Donors

NDC was selected by the Swiss Development Cooperation (SDC) (on behalf of Switzerland and 3 other donor countries, namely Denmark, Netherlands and Sweden) to establish and manage a Human Rights and Good Governance NGO Secretariat in the West Bank and Gaza Strip.

As Secretariat, NDC serves as the program management unit responsible for channeling pooled donor funding, supporting coordinated initiatives and joint capacity building initiatives, and strengthening policy dialogue for NGOs that are working to promote and protect Human Rights/Good Governance in West Bank and Gaza Strip. NDC will direct USD 6 million towards these ends over a period of 18 months (July 2008 - December 2009).

The overall developmental objective of the HR/GG Program is to improve Human Rights and Good Governance in the oPt through the following three mechanisms:

1. Channelling of Funds
2. Strategic Sector Development
3. Policy Dialogue

A total of 25 NGOs from the West Bank and Gaza have benefited from grants in order to enhance their core programs. The secretariat has also made available the Small Grant Facility (SGF) funding that enables human rights NGOs to access funds to help them deal with emergencies.



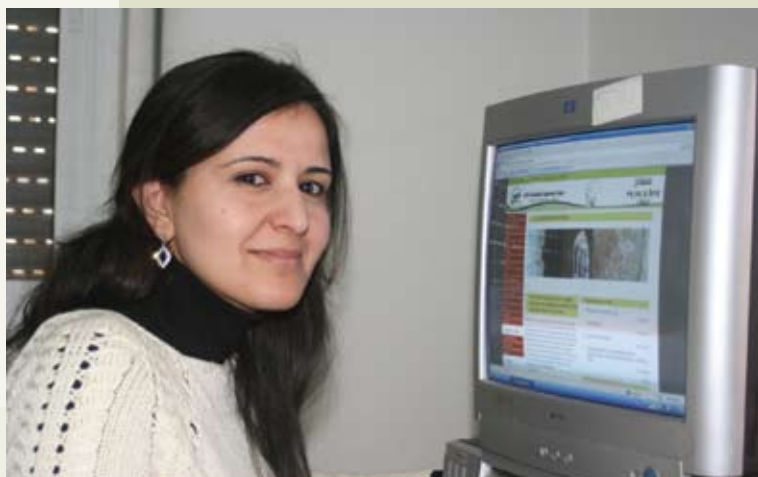
Creating a Platform for Information Exchange

The Palestinian NGO Portal Masader

Established by NDC in 2005, Masader is the first and unprecedented NGO Portal in Palestine and the Arab World. Masader specializes in serving and empowering the NGO sector through assisting NGOs in overcoming geographic limitations and providing them with opportunities for communicating amongst each other and among other relevant parties. Through Masader, member NGOs are able to publish and exchange their achievements (e.g. projects, studies, researches, proposals, administrative and financial reports, etc.). On another level, Masader provides donors, whether individuals or institutions, with the needed information in making funding decisions. Moreover, Masader exists as a current and concise resource for governmental, private, academic, and media institutions; assisting them to operate with a higher level of accuracy and professionalism.

During the year 2008, NDC upgraded and developed Masader after conducting a survey that involved the NGOs utilizing this service. These efforts included redesigning the portal to reflect a more advanced programming language as well as updating the portal's database. In 2008, the number of member NGOs rose to over 420 compared to 240 in 2007, and the number of visits to the portal increased from 7,620 in 2007 to over 44,000 in 2008.

To visit the portal please log on to: www.masader.ps



Rima' Younis is the Director General of the Palestinian General Union for Charitable Societies. The Union's 450 member NGOs will be joining Masader in 2009, which will more than double the number of the Portal's current members. Rima' says that Masader will help members of the Union to communicate with each other, share information and develop themselves further, adding that "Masader will help us establish a badly-needed database to identify our points of strength and weaknesses".

LOCAL PARTNERS

In 2008, NDC worked with around 180 local partners to help dozens of communities in the West Bank and Gaza Strip. NGO partners:

Empowerment Grants

- Four Homes of Mercy
- Spafford Children's Center
- Saraya Center for Community Services
- Selat Al- Harthiah Charitable Society
- Union Charitable Societies Northern Governorates of WB
- Al-Khader Charitable Child Care Society
- Regional Committee for Rehabilitation/ Central Area
- Elderly Home Charitable Society
- Palestinian Association for Cultural Exchange
- Tarqumia Charitable Society
- Edward Said National Conservatory of Music
- Palestinian Working Woman Society for Development.
- Arab Thought Forum
- Palestinian Youth Association for Leadership and Rights Activation
- Taffouh Center for Culture and Arts
- Islah Charitable Social Society
- Palestinian Farmer Association
- Basma Society for Culture and Arts
- Albait Assamed Society
- El-Amal Rehabilitation Society - Rafah
- Palestinian Environmental Friends Association
- Fekra Arts Institute
- Palestinian A-Inakheel Association for Progress and Development
- Al-Mawassi Agricultural Cooperative Association

Association of Visually Impaired Graduates League

Ard El Insan Palestinian Benevolent

Al-Muntada-The Young Scientists Club-Gaza Branch

Agricultural Engineering Association

Specialized Health Services Grants

Makassed Islamic Charitable Hospital

Saint Luke's Hospital

Patients Friends Society

Children's Relief Bethlehem - Caritas Baby Hospital

Public Aid Society

El-Wafa Medical Rehab. Hospital

Union of Health Work Committees, Gaza

NGO - Local Government Partnership Grants

Palestinian Wild Life Society

Janata Woman Center

Al-Samou Youth Club

Sourif Charitable Association

Beit Awwa Charitable Society

Shyoukh Zakat Committee

Bait El-Mustaqbal Association

Mentoring Grants

Palestinian Medical Relief Society
Agricultural Development Association

Palestinian Hydrology Group

MA'AN Development Center

Palestinian Counseling Center

Youth Development Department/
Arab Studies Society

Palestine Save the Children Foundation

Culture and Free Thought Association

Halhul Women Charitable Society

Beit Umar Charitable Society

Kharas Charitable Society

Sair Charitable Society

Southern Society for Rehabilitation

Al-Rihyeh Cooperative
Agricultural Development Society

Al-Samou Agricultural
Cooperative Society

Baggar Cooperative Association
for Credit and Saving Unlimited

The Commissary Community for
Developing the Animal Fortune

Al-Mintar Cooperative Society for
Livestock Development

Al-Samou' Cooperative Society
for Brooding Animal

Bani Naim Livestock Cooperative

Al-Janya Youth Club

Altteera Charitable Society

Qibbya Women's Cooperative for
Rural Development

Kobar Youth Club

Women's Rural Development
Center

Nelien Association for Social
Work Development

Youth Development Association

Beit Sira Girls and Women Center
Rantis Children Club

Palestinian Youth Union

Bodrus Sports Club

Handala Cultural Center

Abu Dees Youth Club

Al-Quds Club

Anata Youth Club
 Youth Development Association
 Nur Al-Ain Society
 African Community Society
 Beit Doqqa Development Society
 Burj Al Luq Social Center
 Elia Association for Youth
 Jerusalem Gate Charitable Society
 Rehabilitation and Development of Palestinian Home's Society
 Palestinian Student Care Association
 Deir Al Balah Association for Community Development and Childhood
 Maghazi Cultural Center
 Nour El Marifa Charitable Society
 Palestinian Environment Supporters Association
 Watan Benevolent Association
 Youth without Borders Forum
 Society for the Care of Disabled Families
 Al-Foukhari Association for Culture and Development
 Rafah Services Club

Job Creation Program

Al-Dahriyeh Society for Rural Development
 Cooperative Society for Agricultural Marketing and Manufacturing
 Simia Agricultural Cooperative Society
 Center for Agricultural Services
 Al-Shyoukh Youth Sport Club
 Bani Naim Charitable Society
 Young Men Christian Association
 Youth Development Association
 Young Women Christian Association
 First Ramallah Group
 Palestinian Child Club
 Women Center for Legal Aid and Counseling
 Arab Center for Agricultural Development

Orthodox Club-Ramallah
 Mother School Society
 Arab Women Union Society
 Zababdeh Charitable Society
 Al-Amal Charitable Society for the Deaf
 Kufur Sur Charity
 Muthalath Al- Shuhada'a Charitable Society
 Blind Rehabilitation Society
 Annajda Palestinian Women Development
 Kufur Rae'e Charitable Society for Development and Culture
 Juhood for Community and Rural Development
 Early Childhood Resource Center
 Palestinian Wastewater Engineers Group
 Rural Women Development Society
 Water and Environmental Development Organization
 Union of Agricultural Work Committees
 Cooperation Agriculture Association of Beit Hanoun
 Agriculture Guidance and Awareness Society
 Rural Association For Agricultures Development
 Greenhouses Farmers Association
 Arab Center For Agricultural Developmen
 Al-ahleya Society for Development of Palmand Dates
 MA'AN Development Center
 Palestinian Farmers Association
 Agricultural Engineers Association
 Agricultural Development Association
 Al-Mawassi Agricultural Cooperative Association
 Beit Lahia Development Association
 Al-Fokhary Society For Culture and Development
 Olive Tree Protection National Association

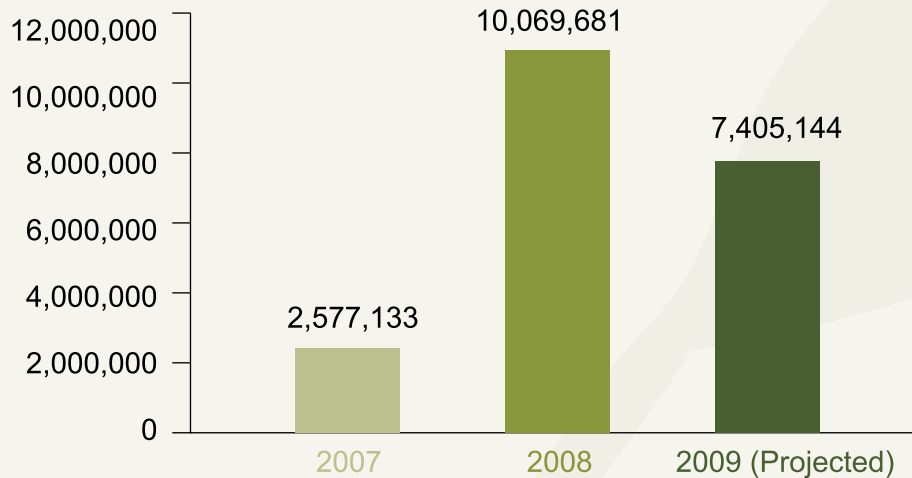
Khuza`a Permaculture Center Association
 Ahali Elmawasy Charitable Society

Human Rights and Good Governance Grants

Physicians for Human Rights - Israel
 Public Committee Against Torture in Israel
 Women's Centre for Legal Aid and Counseling
 Hamoked
 Jerusalem Center for Women
 Bimkom
 The Arab Thought Forum
 B'Tselem
 The Israeli Committee Against House Demolitions
 Al Dameer Association for Human Rights
 Al Mezan Centre for Human Rights
 Palestinian centre for Human rights
 Women's Affairs Center
 The Palestinian NGO Network
 Al-Haq
 Defence for Children International
 Ramallah Center for Human Rights Studies
 MUSAWA
 Jerusalem Legal Aid and Human Rights Center
 Women's Affairs Technical Committee
 Addameer Prisoner Support and Human Rights Association
 Women for Life
 Badil Resource Center for Palestinian Residency and Refugee Rights
 The Palestinian Working Women Society for Development
 Center for Human Rights and Democratic Participation
 The Palestinian Counseling Centre on behalf of the Coalition for Jerusalem

2008 FINANCIAL HIGHLIGHTS

Cash Flow in USD by Year



Statement of Activities for the Year Ending 31/12/2008 in USD

Item	Funds Received	Disbursements	Difference
IDA	3,631,542	3,385,824	245,718
AFD	3,727,338	2,497,756	1,229,582
Welfare Association (WA)	206,000	54,520	151,480
UNIFIED & Masader	113,900	87,294	26,606
HR/GG Programme - 4 Donors	2,165,998	766,671	1,399,327
EC	179,327		179,327
Others	<u>45,576</u>	<u>21,397</u>	<u>24,179</u>
Total Revenues	<u>10,069,681</u>	<u>6,813,462</u>	<u>3,256,219</u>

Statement of Functional Expenses for the Year Ending 31/12/2008 in USD

Item	Subgrants	Goods Works & Services	Operating Costs	Total
IDA	2,423,477	299,373	662,974	3,385,824
AFD	2,271,395		226,361	2,497,756
HR/GG	677,000		89,671	766,671
UNIFIED & Masader			87,294	87,294
WA			54,520	54,520
Others	————	————	<u>21,397</u>	<u>21,397</u>
Total	<u>5,371,872</u>	<u>299,373</u>	<u>1,142,217</u>	<u>6,813,462</u>

NDC DONORS IN 2008



Swiss Agency for Development
and Cooperation



Netherlands Representative Office
to the Palestinian Authority



Swedish International Development
Cooperation Agency



Danish Representative Office to
the Palestinian Authority



European Commission's Technical
Assistance Office for the West
Bank and Gaza Strip



NDC Governance

NDC's general assembly (GA) is constituted of 23 members, representing academia, NGO and private sectors. The NGO sector is represented in the GA by the four main networks namely the Palestinian NGO Network (PNGO); the Union of Charitable Societies (UCS); the Palestinian National Institute for NGOs (PNIN); and the General Palestinian Union for NGOs in Gaza (GPU). Welfare Association is also represented in an equal manner. The general assembly meets once a year. Its functions include the appointment of the auditor, discussion and approval of the annual work plan, and the endorsement of the audited financial statements, etc.

NDC is governed by a policy board of directors that is composed of 13 civil society experts, NGO networks and unions, and representatives from the Welfare Association. It also includes members of the academia, the private sector and NGO experts. It is elected every two years.

Mr. Zahi Khouri, Chairperson
Mr. Abdel Kareem Ashour,
Deputy Chairperson
Dr. Mohammed Shadid, Treasurer
Dr. Suleiman Al Khalil, Secretary
Dr. Allam Jarrar, Member
Mr. Fahmi Shalaldehy, Member
Mr. Munther Al Rayes, Member
Dr. Atallah Kuttah, Member
Mr. Sufian Mushasha, Member
Mr. Hisham Qaddumi, Member
Mrs. Nahla Assali, Member
Mrs. Rawya Shawa, Member
Mr. Darwish Abu Sharkh, Member

NDC Staff

West Bank Office

Directorate

Ghassan Kasabreh, Director
Nadia Ghattas, Administrative Officer
Ilona Kassissieh, Policy & Governance Specialist

Finance & Administration Unit

Shadi Qara', Manager
Rawan Abed Rabbo, Accountant
Sari Kafity, Accountant
Bashir Jabr, Procurement Specialist
Ali Al Khatib, MIS Specialist
Rizeq Taha, Logistics Officer
Qadri Shiha, Office Support

Grants Programs Unit

Jamileh Sahlieh, Manager
Rudaina Abu Arafah, Program Assistant
Mohammed Turshan, Program Officer
Ala Turshan, Program Officer
Raja Tutanji, Program Officer
Malak Masri, Program Officer
Nasser Shaikh Ali, Program Officer

Sector Development Program Unit

Suha Sayegh, Manager
Carol Mukarker, Program Assistant
Rasha Salah Eddin, Capacity Building Coordinator
Hassan Hamarsha, Portal Coordinator
Basema Bashir- Research Coordinator
Rasha Musleh, Customer Care Officer
Rami Saleh, Unified Coordinator

Resource Mobilization & Communication Unit

Rulla Sarras, Information & Communications Officer
Mai Farsakh, Fundraising Coordinator

Gaza Office

Alaa Ghalayini, Program Manager
Randa Mikki, Program Assistant
Munther Abdel Hadi, Program Officer
Alaa Shurafa, Program Officer
Basem Abu Nada, Office Support

A RICH LEGACY

Building on the Successes of the PNGO Projects

NDC was established in November 2006 as an organization that builds on and continues the achievements of the Palestinian NGO I and II Projects (PNGO I and PNGO II). The Welfare Association Consortium, which implemented these projects, was a World Bank-funded initiative led by the Welfare Association that brought together the British Council and the British-based Charities Aid Foundation to successfully deliver technical assistance and invest more than USD 50 million into the Palestinian NGO sector.

In 2006, the proven success of PNGO I and II -- combined with the increasing Palestinian demand for reliable and sustainable NGO service delivery -- highlighted the need for the establishment of a permanent national organization to support the Palestinian NGO sector after the PNGO projects had phased out.

Thus, NDC was registered with the Palestinian Authority in March 2006 as an independent Palestinian NGO. With funding from the World Bank through the Welfare Association, a third Palestinian NGO Project (PNGO III) is now implemented by NDC.

NDC began operations on November 1, 2006 after the Welfare Association Consortium had been officially closed. All programs, projects, assets, systems, and staff of the Consortium were transferred to NDC, in order to capitalize on nearly 10 years of valuable experience.

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